

BIG INSIGHT: VISUALISATION IN RELATION TO BUSINESS INTELLIGENCE, BIG DATA AND DATA SCIENCE



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WHEN AND WHY VISUALISATION

- When people will view, interpret and use the information
- Visualisation is the interface between data and people
- *Ninety percent* of the data analysis needed by most organisations can be performed using a simple set of skills that require only a basic and easily mastered understanding of statistics.
- It is all about communication!
- What is the story of the numbers?



WHY BOTHER WITH VISUALISATION?



Visualisation and (Big) Data



Only (Big) Data



TELLING A QUANTITATIVE STORY

- The question may sound simple:
 - How is my organisation doing?
- The answer may span multiple disciplines:
 - Financial
 - Employees
 - Customers
 - Production
 - Marketing and Sales



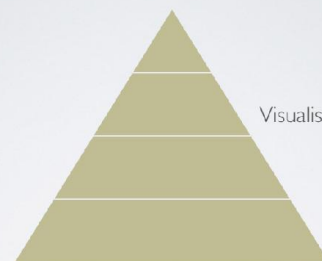
DIKW PYRAMID

Wisdom

Knowledge

Information

(Big) Data



Visualisation

Value

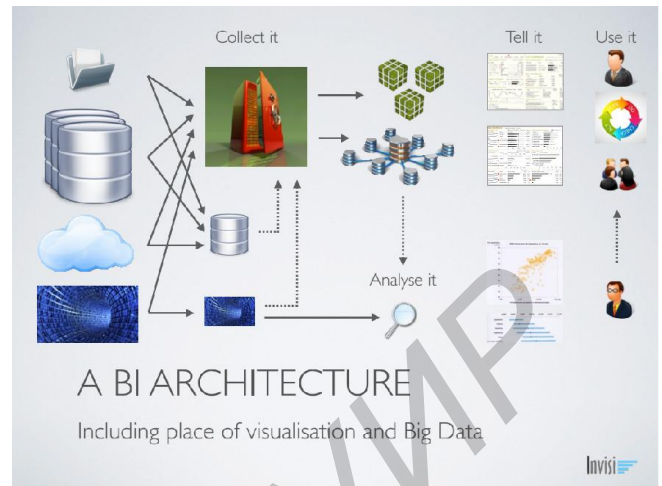
Visualisation is higher in the value chain than Big Data



CONSUMERS OF INFORMATION

- Role in organisation:
 - Board and senior management
 - Knowledge workers
 - *Analysts*
- Type of consumption:
 - Operator
 - Tourist
 - Farmer
 - *Discoverer*
 - *Miner*

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INFORMATION VISUALISATION

- According to Card, Mackinlay and Schneidermann, the characteristics of Information Visualisation are:
 - Computer-supported
 - Interactive
 - Visual representations
 - Abstract data
 - Amplify cognition

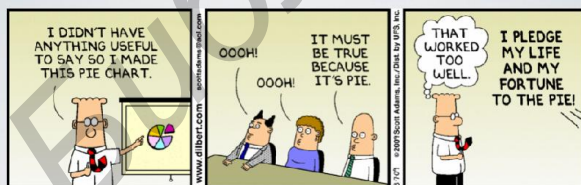
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TRAITS OF MEANINGFUL DATA

- High volume
- Historical
- Consistent
- Multivariate
- Atomic
- Clean
- Clear
- Dimensionally structured
- Richly segmented
- Of known pedigree

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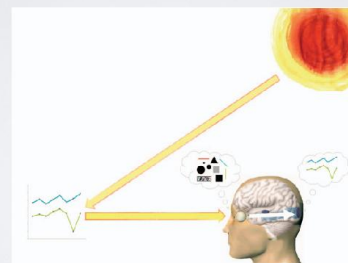
GOOD AND BAD VISUALISATION



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THINKING WITH OUR EYES

- Approximately 70% of the body's sense receptors reside in our eyes



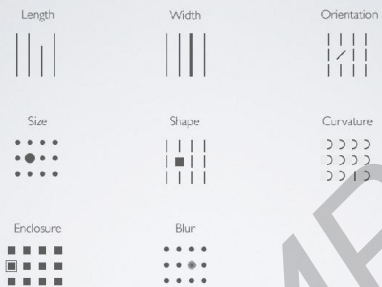
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PRE-ATTENTIVE ATTRIBUTES OF VISUAL PERCEPTION

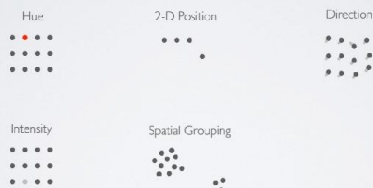
We perceive several basic attributes of visual images pre-attentively, that is, without the need for conscious awareness.



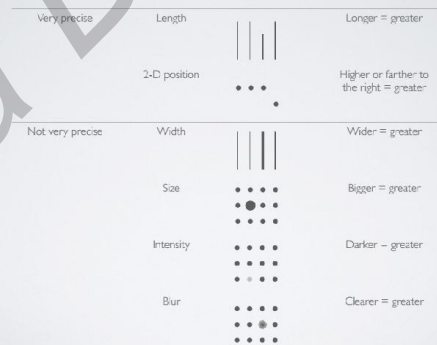
FORM



COLOUR, SPATIAL POSITION AND MOTION



PRE-ATTENTIVE ATTRIBUTES TO REPRESENT QUANTITATIVE VALUES

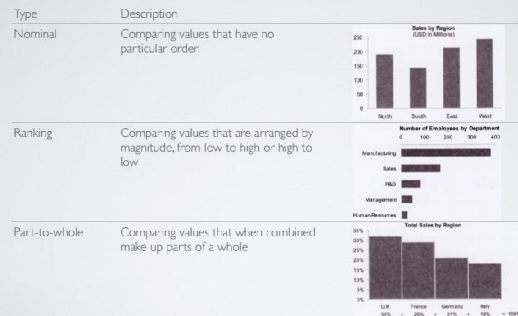


ANALYTICAL INTERACTION

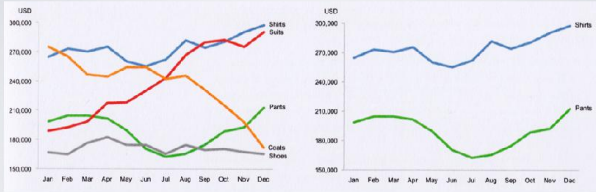
- Comparing
- Sorting
- Adding variables
- Filtering
- Highlighting
- Aggregating
- Re-expressing
- Re-visualising
- Zooming and panning
- Re-scaling
- Accessing details on demand
- Annotating
- Bookmarking



EXAMPLES OF COMPARISONS

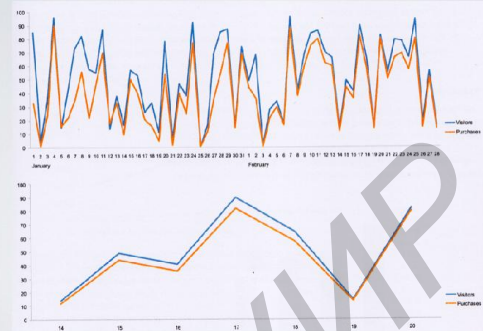


EXAMPLE OF FILTERING



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EXAMPLE OF ZOOMING



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ANALYTICAL NAVIGATION

Directed



Exploratory



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ANALYTICAL NAVIGATION

- Directed analysis begins with a specific question that we hope to answer
- With exploratory analysis, we begin by simply looking at data without predetermining what we might find
- Information visualization is ideal for exploratory data analysis. Our eyes are naturally drawn to trends, patterns, and exceptions that would be difficult or impossible to find using more traditional approaches, such as tables of text, including pivot tables

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"Overview first, zoom and filter; then details-on-demand."

– Shneiderman's Mantra

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SHNEIDERMAN'S MANTRA IN ACTION



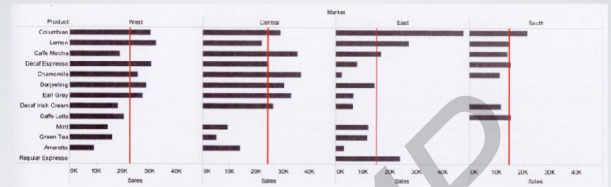
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ANALYTICAL TECHNIQUES AND PRACTICES

- Optimal quantitative scales
- Reference lines and regions
- Trellises and crosstabs
- Multiple concurrent views and brushing
- Focus and context together
- Details on demand
- Over-plotting reduction

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EXAMPLE OF REFERENCE LINES



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EXAMPLE OF MULTIPLE CONCURRENT VIEWS

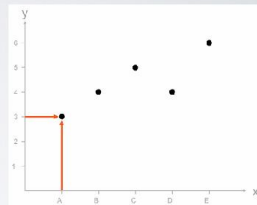


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GUIDELINES FOR REPRESENTING QUANTITATIVE DATA

POINTS

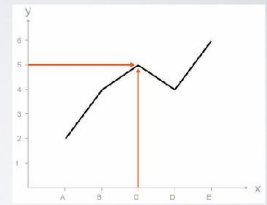
Points encode individual values as 2-D position



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LINES

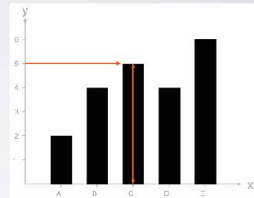
Lines encode individual values as 2-D position (at each data point connected by the line), but by connecting the data values the added characteristics of slope and direction also carry information



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BARS

Bars encode individual values as 2-D position at the endpoint of the bar, and also the height (vertical bars) or length (horizontal bars)

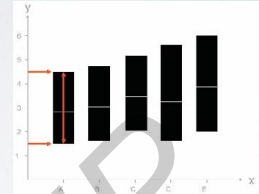


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BOXES

Boxes look and mostly function like bars, except that they encode two values, rather than one.

They represent a range of values by using the one end of the box to encode the lowest value in the range and the other end to encode the highest value.



Like bars, boxes encode values both as 2-D location based on the position of each end, and as line length based on the length of the box.

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PATTERNS

- High, low and in between
- Going up, going down and remaining flat
- Steep and gradual
- Steady and fluctuating
- Random and repeating
- Straight and curved
- Non-intersecting and intersecting
- Symmetrical and skewed
- Wide and narrow
- Clusters and gaps
- Tightly and loosely distributed
- Normal and abnormal

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DIVERSE TYPES OF VISUAL ANALYTICS

- Time-Series Analysis
- Part-to-whole and Ranking Analysis
- Deviation Analysis
- Distribution Analysis
- Correlation Analysis
- Multivariate Analysis

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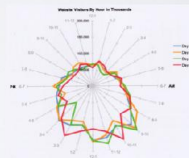
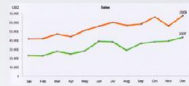
TIME-SERIES PATTERNS

- Trend
- Variability
- Rate of change
- Co-variation
- Cycles
- Exceptions

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TIME-SERIES DISPLAYS

- Line graphs
- Bar graphs
- Dot plots
- Radar graphs
- Heatmaps



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ANIMATED SCATTERPLOTS FOR ANALYSING CORRELATION CHANGES



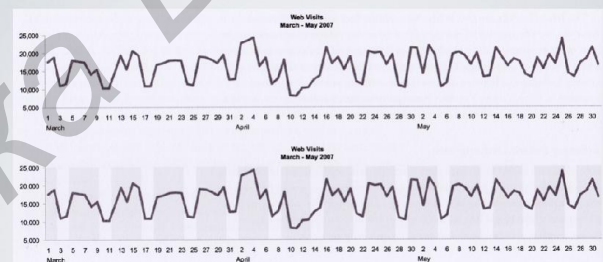
Data points can be animated (given motion) to display how the relationship between two quantitative values changed through time. Hans Rosling popularised this.

TIME-SERIES TECHNIQUES AND BEST PRACTICES

- Aggregating to various time intervals
- Viewing time periods in context
- Grouping related time intervals
- Using running averages to enhance perception of high-level patterns
- Omitting missing values from a display
- Optimising a graph's aspect ratio
- Using logarithmic scales to compare rates of change
- Overlapping time scales to compare cyclical patterns
- Using cycle plots to examine trends and cycles together
- Combining individual and cumulative values to compare actuals to a target
- Shifting time to compare leading and lagging indicators
- Stacking line graphs to compare multiple variables
- Expressing time as 0-100% to compare asynchronous processes

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GROUPING RELATED TIME INTERVALS



By clearly separating weekdays from weekends we can, for example, differentiate expected drops in Web traffic on weekends from unexpected drops on weekdays, which ought to be investigated.

PART-TO-WHOLE AND RANKING PATTERNS

- Uniform
- Uniformly different
- Non-uniformly different
- Increasingly different
- Decreasingly different
- Alternating differences
- Exceptional

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PART-TO-WHOLE AND RANKING DISPLAYS

- Pie charts
- Bar graphs
- Dot plots
- Pareto charts

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PART-TO-WHOLE AND RANKING TECHNIQUES AND BEST PRACTICES

- Grouping categorical items in an ad hoc manner
- Using Pareto charts with percentile scales
- Re-expressing values to solve quantitative scaling problems
- Using line graphs to view ranking changes through time

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DEVIATION ANALYSIS DISPLAYS

- Deviation analysis doesn't require fancy visualisations. The two best are:
 - Bar graph
 - Line graph
- Both should display as a reference line the set of values to which the other values will be compared.

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DEVIATION ANALYSIS TECHNIQUES AND BEST PRACTICES

- Expressing deviations as percentages
- Comparing deviations to other points of reference

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DESCRIBING DISTRIBUTIONS

- Key visual characteristics of distributions:
 - Spread
 - Center Shape

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DISTRIBUTION PATTERNS

- Shape
 - Curved or flat?
 - If curved, upward or downward?
 - If curved upward, single or multiple peaked?
 - If single peaked, symmetrical or skewed?
 - Concentrations?
 - Gaps?
- Outliers

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DISTRIBUTION DISPLAYS

- Single distribution displays:
 - Histograms
 - Frequency polygons
 - Strip plots
 - Stem-and-Leaf plots
- Multiple distribution displays:
 - Box plots
 - Multiple strip plots
 - Frequency polygons
 - Distribution deviation graphs

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DISTRIBUTION TECHNIQUES AND BEST PRACTICES

- Keeping intervals consistent
- Selecting the best interval
- Using measures that are resistant to outliers



DESCRIBING CORRELATIONS

- Key characteristics of correlations:
 - Direction
 - Strength
 - Shape
- Statistical summaries of correlations:
 - Linear correlation coefficient (expressed in formulas as r)
 - Coefficient of determination (expressed in formulas as r^2)



CORRELATION PATTERNS

- Shape
 - Is it straight or curved?
 - If curved, is it curved in one direction only or both?
 - If curved in one direction only, is it logarithmic, exponential, or some other shape?
 - If curved in both positive and negative directions, does it curve upward or downward?
 - Are there concentrations of values?
 - Are there gaps in the values?
- Outliers



CORRELATION DISPLAYS

No graph is more useful for examining correlations than a scatterplot. No other graph displays the correlation of two variables as well. The limitation is that it can compare two quantitative variables only.

The table lens can be used to detect possible correlations between many variables all at once in one display.



CORRELATION TECHNIQUES AND BEST PRACTICES

- Optimising aspect ratio and quantitative scales
- Removing fill colour to reduce over-plotting
- Comparing data to reference regions
- Visually distinguishing data sets when they're divided into groups
- Using trend lines to enhance perception of the correlation's shape, strength, and outliers
- Using multiple trend lines to see categorical differences
- Removing the rough to see the smooth more clearly
- Using trellis and cross tab displays to reduce complexity and over-plotting
- Using grid lines to enhance comparisons between scatterplots



MULTIVARIATE PATTERNS

- In multivariate analysis, we examine patterns formed by several values that measure different attributes of something, which exhibit its *multivariate profile*.
- Multivariate analysis revolves around the following questions:
 - Which items are most alike?
 - Which items are most exceptional?
 - How can these items be combined into logical groups based on similarity?
 - What multivariate profile corresponds best to a particular outcome?



MULTIVARIATE DISPLAYS

- Glyphs
- Multivariate heatmaps
- Parallel coordinates plots

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MULTIVARIATE TECHNIQUES AND BEST PRACTICES

- Ranking items by similarity
- Clustering items by similarity

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RESUME: VISUALISE A GOOD STORY



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NOISE

- A lot of data is noise
- It has little to no informational value
- Collecting a lot of noise makes it harder to find valuable information

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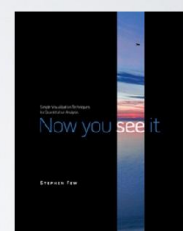
HOW TO BRING INSIGHT TO USERS

- Possibilities are:
 - Use an Agile development approach to deliver insights to users quickly
 - Use an entrepreneurial approach with concepting and prototyping to guide and educate users and sponsors
- Visualisation is only one of the success factors for implementing and using information in an organisation

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LITERATURE: NOW YOU SEE IT

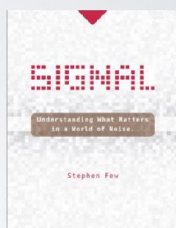
Now You See It does for data analysis what Stephen Few's book Show Me the Numbers does for data presentation: it teaches simple, fundamental, practical techniques that anyone can use. Only this time they're for making sense of information, not presenting it. These techniques rely primarily on something almost everyone has: vision.



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LITERATURE: SIGNAL

In this age of so-called Big Data, organisations are scrambling to implement new software and hardware to increase the amount of data they collect and store. However, in doing so they are unwittingly making it harder to find the needles of useful information in the rapidly growing mounds of hay. If you don't know how to differentiate signals from noise, adding more noise only makes things worse.



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